



27 April 2023

HR/FTA/45284490

Mrudul Raiborde
Flat no 2, First Floor
Holland House
Colaba Causeway
Maharashtra - 400001

Dear Mrudul,

Fixed Term Assignment Completion Certificate

This is to confirm that you have completed the Fixed Term Assignment in the role of HR Consultant with The Hongkong and Shanghai Banking Corporation, India, from 22 August 2022 to 21 February 2023.

We wish you all the best for your future endeavour.

Yours sincerely,

Shashikumar Nair
Vice President HR Operations

**** This letter has been digitally signed by the Authorized Signatory****

The Hongkong and Shanghai Banking Corporation Limited

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