



REF: SS/FEP/015/2017-23

DATE: 30.11.2023

TO WHOMSOEVER IT MAY CONCERN
EXPERIENCE CUM RELIEVING LETTER

This is to certify that Mr. Sabarigiri .R was appointed in SAFETY SHIELD as Business Development Executive in charge on 05.08.2017 and that he has worked here up to 17.11.2023.

According to our knowledge Ms. Sabarigiri has an excellent track record and his work been found satisfactory because of his sincerity, dedication and hard work. We have no problem with him joining another company.

Regards,

For SAFETY SHIELD



J. Michael Raj

Authorized Signatory,